



UK Tax Strategy Statement

UK Tax Strategy Statement Avara Foods is one of the UK's leading food companies supplying chicken, turkey and duck to retailers, food service and food manufacturers. Formed in 2018, Avara Foods is a joint venture between Cargill and Faccenda; businesses established for more than 50 years. Our business activities are subject to various taxes, including corporation, employment and property taxes. We also collect and pay employee taxes and indirect taxes such as VAT.

Our approach to tax risk management and governance arrangements

The governance of the business is led by the Executive Board of Avara Foods. We apply professional diligence and care in our management of the processes and procedures by which all tax related activities are undertaken and ensure that our tax governance is appropriate. The day to day responsibility for the management of taxes is delegated to an experienced team led by the Financial Controller reporting to the Finance Director.

Tax risks can arise in a variety of ways such as compliance failures, inappropriate consideration of potential tax consequences or incorrect implementation. We aim to manage tax risk by keeping up to date with legislative changes through attendance at seminars or training and through regular contact with professional third party tax compliance and advisory support.

Our attitude towards tax planning

We focus on acting responsibly and complying with all relevant national laws, regulations and reporting requirements. We recognise our responsibility to pay an appropriate amount of tax and work to manage our tax affairs in a straightforward manner.

We do not engage in artificial transactions where the sole purpose is to reduce UK tax.

We seek tax efficiencies in accordance with the spirit of the law only where the arrangements would not impact upon our reputation, brand values, corporate and social responsibilities.

We seek external tax advice where we may have insufficient internal expertise due to recent taxation developments or a new or unusual situation such as a large or one-off transaction.

The level of tax risk we are prepared to accept

We recognise our responsibility to stakeholders to structure our tax affairs on sound commercial principles. We use incentives and reliefs efficiently where appropriate to support the business sustainably mainly through Research and Development relief and Enhanced Capital Allowances for

energy efficient equipment. We are committed to paying the right amount of tax at the right time in full compliance with the UK tax laws.

Our approach to dealings with HMRC

For UK tax purposes, we are a large business and have Customer Compliance Managers (CCM) within HMRC. We maintain an open dialogue with our CCMs and where possible seek pre approval for a new or unusual transaction. We will realign our points of contact with HMRC in the year ahead to reflect the new structure of the businesses within Avara Foods.

We aim to be transparent in our relationship with HMRC. We provide all necessary and required information accurately and on time and engage with visits, audits or requests for further information. We take proactive action if we discover an error or omission by disclosing the situation and working to resolve it promptly and put in place measures to prevent recurrence.

This policy sets out the approach to our tax affairs and applies to Avara Foods Holdings, Avara Foods, Faccenda Foods, Freemans of Newent, Faccenda Foods (Lincs) and Cranberry Foods for the period ending 31st May 2018.

The board consider the publication of this information meets the duties as set out in the Finance Act 2016.